

FISCAL YEAR 2022 PROPOSED CAPITAL BUDGET & FY 2022 – FY 2026 CAPITAL IMPROVEMENT PLAN



March 18, 2021

Town of Barnstable, MA

Capital Planning Policies

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- §6-5 of Charter requires annual 5 year plan
 - ▣ Must be submitted at least 30 days prior to operating budget
 - ▣ Must be acted upon before the first day of the last month of the current fiscal year
- §401-37 of Town Manager Regulations require a Task Force to evaluate projects
- Projects < \$50,000 will be considered as part of the operating budget
- Projects => \$250,000 can be debt financed

Significant Components of a Capital Budget

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- Large expenditures require more scrutiny
 - ▣ What's the impact on future growth of the community?
 - ▣ What's the impact on future operating budgets and service levels?
- Decisions do not repeat every year
 - ▣ Consequences of an error can be much higher
 - ▣ Large fluctuations obscure the operating budget
- Many items are financed with debt issuances
 - ▣ Locks up future operating dollars decreasing budget flexibility
 - ▣ Binds future governing boards
- Helps establish priorities
 - ▣ Doesn't lessen the need and assists with alignment to other plans

PART I – Project Submissions

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	Enterprise Funds	General Fund	Comprehensive Wastewater Management Plan (CWMP)	Total
FY 2022	\$ 35,498,705	\$ 41,188,007	\$ 30,350,000	\$ 107,036,712
FY 2023	21,853,600	45,711,774	1,700,000	69,265,374
FY 2024	19,009,823	56,147,817	33,900,000	109,057,640
FY 2025	27,455,800	46,579,353	22,970,000	97,005,153
FY 2026	21,172,830	15,299,371	55,880,000	92,352,201
Totals	\$ 124,990,758	\$ 204,926,322	\$ 144,800,000	\$ 474,717,080

PART II – Review Process (Round 1)

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Priority I: Imperative (4 points) – Projects that cannot reasonably be postponed in order to avoid harmful or otherwise undesirable consequences.

Priority II: Essential (3 points) – Projects that address clearly demonstrated needs or objectives.

Priority III: Important (2 points) – Projects that benefit the community but may be delayed without detrimental effects to basic services.

Priority IV: Desirable (1 point) – Desirable projects that are not included within a two-year program because of funding limitations

PART II – Review Process (Round 2)

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Criteria/Strategic Plan Area	High Impact	Medium Impact	Low Impact	No Impact
Public Health & Safety	4	3	2	0
Education	4	3	2	0
Economic Development	4	3	2	0
Protection of Infrastructure	4	3	2	0
Environment & Natural Resources	4	3	2	0
Quality of Life	4	3	2	0
Financing	4	3	2	0
Operating Budget	4	3	2	0
Relationship to Existing Plans	4	3	2	0
Usage/Service Demand	4	3	2	0

Part III – Review of Existing Appropriations

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- Identify completed projects with remaining balances that can be directed to new projects
 - ▣ \$202,998 available in 2019-058; proposed use is for BHS & BIS Rooftop Ventilator Replacement Project
- Identify projects that may require reauthorization
 - ▣ \$843,613 in 2015-101 for Town Hall Improvements will require reauthorization

PART IV – Illustrative Five Year Funding Plan

Fiscal Year	General Fund	Enterprise Funds	Comprehensive Wastewater Management Plan (CWMP)	Total
2022	\$ 17,759,783	\$ 35,184,279	\$ 30,350,000	\$ 83,294,062
2023	17,637,971	14,153,600	1,700,000	33,491,571
2024	14,564,216	6,655,600	33,900,000	55,119,816
2025	14,519,711	2,830,800	22,970,000	40,320,511
2026	15,222,702	3,609,200	55,880,000	74,711,902
Total	\$ 79,704,383	\$ 62,433,479	\$ 144,800,000	\$ 286,937,862

Part V – FY 2022 Proposed Capital Plan

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Projects	Fund	Reserves	Bonds	Transfers	Total
9	Airport Enterprise	\$ 652,000	\$ 26,242,500		\$ 26,894,500
1	Golf Enterprise		545,179		545,179
1	HYCC Enterprise		1,644,600		1,644,600
1	Sandy Neck Enterprise	225,000			225,000
1	Marina Enterprise		375,000		375,000
3	Water Enterprise	200,000	1,550,000		1,750,000
1	Solid Waste Enterprise	210,000			210,000
7	Sewer Enterprise	1,075,000	2,465,000		3,540,000
21	General	6,656,827	10,899,958	\$ 202,998	17,759,783
45		\$ 9,018,827	\$ 43,722,237	\$ 202,998	\$ 52,944,062

The entire Airport Enterprise Fund program is expected to be reimbursed by grants which will restore reserves used and ultimately result in the town rescinding borrowing authorizations.

Part V – Anticipated Subsequent Requests

Project Title	FY 2022
Effluent Disposal Alternatives	\$ 1,000,000
Route 28 East Sewer Expansion Construction	21,500,000
Route 28 Centerville Sewer Expansion Project	1,300,000
Route 28 Marstons Mills Sewer Expansion Project	1,500,000
Long Beach Sewer Expansion	300,000
Old Yarmouth Road Sewer Expansion	250,000
Mother's Park Road Pump Station, Force Main and Gravity Sewer	4,500,000
Total Comprehensive Wastewater Management Plan (CWMP)	\$ 30,350,000
Freshwater Ponds – Solution Permitting and Implementation	\$ 150,000